Roy Herburger Elementary

Local Control Accountability Plan (LCAP) 2020 - 2021

Principal: 
(Signature): 
County-District-School (CDS) Code: 34673140105932

Elk Grove Unified School District
Elk Grove, California

Approved by the Elk Grove Unified School District Board of Education on 

*Meets E.C. 64001 Requirements for a Single Plan for Student Achievement
**Goal Setting**

### State Priorities

**Conditions of Learning:**
- Priority 1 - Compliance with Williams criteria - instructional materials, teacher assignments and credentials, facilities
- Priority 2 - Implementation of SBE adopted academic content standards, including programs and services for ELs to access the Common Core and ELD standards
- Priority 7 - Access, including for subgroups, to a broad course of study

**Pupil Outcomes:**
- Priority 4 - Pupil Achievement - statewide assessments, API, completion of A-G requirements, CTE sequences and AP courses, EL progress toward proficiency, college preparation (EAP)
- Priority 8 - Pupil outcomes in specified subject areas

**Engagement:**
- Priority 3 - Parental involvement
- Priority 5 - Pupil engagement - attendance, dropout and graduation rates
- Priority 6 - School climate - suspension and expulsion rates, etc.

### Strategic Goals

**Goal 1: High-Quality Classroom Instruction and Curriculum**
- All students will have access to standards aligned curriculum and receive high quality instruction to promote college, career, and life readiness and eliminate the achievement gap.

**Goal 2: Assessment, Data Analysis, & Action**
- All students will benefit from instruction guided by assessment results (formative, interim and summative) and continuous programmatic evaluation.

**Goal 3: Wellness**
- All students will have an equitable opportunity to learn in a culturally responsive, physically and emotionally healthy and safe environment.

**Goal 4: Family and Community Engagement**
- All students will benefit from programs and services designed to inform and involve family and community partners.

### Stakeholder Engagement

**Involvement Process for LCAP and Annual Update**

<table>
<thead>
<tr>
<th>How, when, and with whom did the school consult as part of the planning process for this LCAP/Annual Review and Analysis?</th>
</tr>
</thead>
</table>
| 1/21/20 School Site Council Meeting - Analyze Data  
1/23/20 ELAC Meeting - Analyze Data  
1/27/20 Parent/Faculty Organization (PFO) General Meeting  
2/3/20 Staff Meeting - Data Analysis and staff input on LCAP Goals and Actions  
3/9/20 Leadership Meeting - obtained additional input from staff on budget items and data analysis  
4/21/20 Emailed staff with draft of LCAP for final input/feedback (in lieu of meetings due to COVID-19 school closure)  
4/23/20 ELCAC Meeting LCAP input/feedback (Virtual Meeting due to COVID-19 school closure)  
4/23/20 School Site Council Meeting - First Spring Meeting to develop 2020-2021 Goals/Actions and Evaluate 2019-2020 LCAP (Virtual Meeting due to COVID-19 school closure) |

**Impact of LCAP and Annual Update**

**How did these consultations affect the LCAP for the upcoming year?**

Site goals and expenditures were based on the input and feedback from multiple committees and stakeholder groups.

### Resource Inequities

**Briefly identify and describe any resource inequities identified as a result of the required needs assessment, as applicable.**

N/A

### Goals, Actions, and Progress Indicators

| District Strategic Goal 1: |
| All students will have access to standards aligned curriculum and receive high quality instruction to promote college, career, and life readiness and eliminate the achievement gap. |

| District Needs and Metrics 1: |
| Students need high quality classroom instruction and curriculum as measured by: |
| - A-G Completion |
| - Access to Courses (Honors, AP/IB, CTE) |
Site Goal 1.1

Increase by 1% or more the overall school-wide percentage of students meeting or exceeding standards and benchmarks by providing intensive, targeted, small-group or one on one instruction throughout the school day.

- In Kindergarten, increase the ELA benchmark proficiency from 82% to 83% or higher.
- In 1st Grade, increase the ELA benchmark proficiency from 75% to 76% or higher.
- In 2nd Grade, increase the ELA benchmark proficiency from 70% to 71% or higher.
- In 3rd-6th Grade, increase the % of students who meet or exceed the Grade Level Developmental Level for Spelling Inventory from 61% to 62% or higher.
- In 3rd-6th Grade, increase the % of students whose fluency rate is on level and accuracy is at or above 95% from 72% to 73% or higher.
- In 3rd-6th Grade, increase CAASPP meets/exceeds percentage from 69% to 70% or higher for ELA and from 62% to 63% or higher in Math. *Based on 2019 data due to 2020 COVID-19 CAASPP Assessment Waiver

**Metric:** Other (Site-based/local assessment)

**Actions/Services 1.1.1**

**Principally Targeted Student Group**

- All • Black or African American • EL • Foster Youth • Hispanic or Latino • Low Income • R-FEP • SWD

**Specific Actions to Meet Expected Outcome**

- When in-person instruction resumes, provide push-in classroom support during intervention, workshop and WIN time.
  - Hourly paraeducators (Will rotate between grade levels.) Approximately 5 six week intervention cycles - ($16.50 x 5-6 hours=$100 a day) (30 day sessions = approx. $3000 x 5 sessions = $15,000) (1 paras = $15,000)

- During Distance Learning and in-person learning, provided push-in classroom intervention support.
  - Hourly certificated teacher. (Will rotate between grade levels - approx 400 hours throughout the school year $49 an hour = $19,800

**What is the Research Confirming this is an Effective Practice?**

- John Hattie’s research on Visible Learning for Teachers identifies the effect size of various influences on student achievement.
  - RTI - 1.07 effect size
  - Small group learning - .49 effect size

- To address the needs of children most at risk of reading failure, instructional components need to be made more explicit and comprehensive, more intensive, and more supportive in small?group or one?on?one formats.

- Research Article: Critical Elements of Classroom and Small?Group Instruction Promote Reading Success in All Children; Foorman, Barbara R. and Torgesen, Joseph Published 17 December 2002 https://doi.org/10.1111/0938-8982.00020

**How will you Measure the Effectiveness of the Actions/Services?**

- Students will make a 1% or more gain as measured by grade level benchmark assessments, district common assessments, and CAASPP results in ELA and Math. Students will reach grade level SMART goals as measured by grade level program assessments.

- Effectiveness will also be measured using informal observation and teacher surveys.

- Outcomes will be assessed and data will be reviewed three times during the year - at the beginning of the school year, at the end of the 2nd trimester, and again at the end of the school year.

**Funding Source**

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<tr>
<th>Description of Use</th>
<th>Amount</th>
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<tr>
<td>Certificated Salaries</td>
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<tr>
<td>Classified Salaries</td>
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Site Goal 1.2

Increase by 1% or more the number of students at each grade level meeting or exceeding grade level standards and benchmarks and target individual student instructional needs by providing supplementary curriculum, technology, resources and supplies.
- In Kindergarten, increase the ELA benchmark proficiency from 82% to 83% or higher.
- In 1st Grade, increase the ELA benchmark proficiency from 75% to 76% or higher.
- In 2nd Grade, increase the ELA benchmark proficiency from 70% to 71% or higher.
- In 3rd-6th Grade, increase the % of students who meet or exceed the Grade Level Developmental Level for Spelling Inventory from 61% to 62% or higher
- In 3rd-6th Grade, increase the % of students whose fluency rate is on level and accuracy is at or above 95% from 72% to 73% or higher
- In 3rd-6th Grade, increase CAASPP meets/exceeds percentage from 69% to 70% or higher for ELA and from 62% to 63% or higher in Math. *Based on 2019 data due to 2020 COVID-19 CAASPP Assessment Waiver

**Metric:** Other (Site-based/local assessment)

### Actions/Services 1.2.1

**Principally Targeted Student Group**
- All • Black or African American • EL • Foster Youth • Hispanic or Latino • Low Income • R-FEP • SWD

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase supplementary on-line resources to provide additional ELA and Math support and intervention both at school and at home. Online subscriptions include but are not limited to:</td>
<td>John Hattie’s research on Visible Learning for Teachers identifies the effect size of various influences on student achievement. - Reading Phonics Instruction - .60 effect size - Reading Comprehension Programs - .58 effect size</td>
<td>Students will make a 1% or more gain as measured by grade level benchmark assessments, district common assessments, and CAASPP results in ELA and Math. Students will reach grade level SMART goals as measured by grade level program assessments. Growth will also be measured using the online program assessments including but not limited to the Accelerated Reader STAR assessment and program progress monitoring in Lexia and Moby Max. Effectiveness of the programs will also be measured using online user data and teacher feedback. Outcomes will be assessed and data will be reviewed three times during the year - at the beginning of the school year, at the end of the 2nd trimester, and again at the end of the school year.</td>
</tr>
<tr>
<td>- Lexia Core 5 (approx. $11,900 per year)</td>
<td>The number of K–12 classrooms adopting blended learning models, integrating online and offline instruction, is rapidly growing (Horn &amp; Staker, 2011). Blended learning, when implemented correctly, can be used as a way to support rather than weaken face-to-face instruction by providing teachers with access to data immediately (Freeland, 2015; Powell et al., 2015); this allows teachers to quickly gauge student progress and make informed pedagogical decisions to differentiate and personalize instruction. (Cavanaugh, Sessums, &amp; Drexler, 2015; Hilliard, 2015).</td>
<td></td>
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<td>- Moby Max (approx. $2,800)</td>
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<td>- Starfall (approx. $270)</td>
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### Funding Source

| Supplemental/Concentration (7101/0000) | $40000 | Contracts/Services | 

### Actions/Services 1.2.2

**Principally Targeted Student Group**
- All • Asian • Black or African American • EL • Foster Youth • Hispanic or Latino • Low Income • R-FEP • SWD

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<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Purchase additional supplementary curriculum and/or instructional materials and student supplies for workshop, intervention, enrichment, STORM and extended day. Items may include but are not limited to replacement bulbs for projectors,</td>
<td>John Hattie’s research on Visible Learning for Teachers identifies the effect size of various influences on student achievement. - RTI - 1.07 effect size - Reading Phonics Instruction - effect size .60 - Small group learning - .49 effect size</td>
<td>Students will make a 1% or more gain as measured by grade level benchmark assessments, district common assessments, and CAASPP results in ELA and Math. Students will reach grade level SMART goals as measured by grade level program assessments.</td>
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</table>

RTI - 1.07 effect size
Reading Phonics Instruction - effect size .60
Small group learning - .49 effect size
Research on instructional software has generally shown positive effects on students' achievement as compared with instruction that does not incorporate such technologies. (National Mathematics Advisory Panel, 2008, pg.50)

GO Math K-6 Research Based Approach, p.42-50
https://www.hmhco.com/documents/go-math-k-6-research-based-approach

The Digital Experience for the Wonders PreK–6 Literacy Curriculum: The resources within Wonders are designed to make technology purposeful to support the work in the classroom. The Wonders curriculum can be taught 100 percent digitally, with resources available online to help teachers plan and customize lessons and for students to read and complete assignments.
https://www.mheducation.com/prek12/program/microsites/MKTSP-BGA07M0/digital.html

Effectiveness will also be measured using informal observation and teacher feedback.

Outcomes will be assessed and data will be reviewed three times during the year - at the beginning of the school year, at the end of the 2nd trimester, and again at the end of the school year.

### Funding Source

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### Actions/Services 1.2.3

**Principally Targeted Student Group**

- All
- Asian
- Black or African American
- EL
- Foster Youth
- Hispanic or Latino
- Low Income
- R-FEP
- SWD

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<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
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<tbody>
<tr>
<td>• Purchase technology hardware to support learning and student access to online curricular materials, resources, enrichment, intervention and assessments. Technology may include but is not limited to printers, documents cameras, and projectors. • Purchase laptop computers to be used during Distance Learning to support instruction, access to on-line platforms, monitor and track student progress, and to communicate and engage families. When in-person instruction resumes, laptops will be for used but not limited to collaboration, monitoring of student progress, analysis of student data, planning for intervention, and small group instruction.</td>
<td>Positive effect of technology on student achievement - Tamin, R., Bernard, R., Borokhovski, E., Abrami, P., &amp; Schmid, R (2011) report on positive effects of technology on student achievement from 25 meta-analyses of 1,055 primary studies, See “What forty years of research says about the impact of technology on learning: A second-order meta-analysis and validation study” Review of Educational Research, 15 (3) 250-281 Research on instructional software has generally shown positive effects on students’ achievement as compared with instruction that does not incorporate such technologies. (National Mathematics Advisory Panel, 2008, pg.50) GO Math K-6 Research Based Approach, p.42-50 <a href="https://www.hmhco.com/documents/go-math-k-6-research-based-approach">https://www.hmhco.com/documents/go-math-k-6-research-based-approach</a> The Digital Experience for the Wonders PreK–6 Literacy Curriculum: The resources within Wonders are designed to make technology purposeful to support the work in the classroom. The Wonders curriculum can be taught 100 percent digitally, with resources available online to help teachers plan and customize lessons and for students to read and complete assignments.</td>
<td>Students will make a 1% or more gain as measured by grade level benchmark assessments, district common assessments, and CAASPP results in ELA and Math. Students will reach grade level SMART goals as measured by grade level program assessments. Effectiveness will also be measured using informal observation and teacher feedback. Outcomes will be assessed and data will be reviewed three times during the year - at the beginning of the school year, at the end of the 2nd trimester, and again at the end of the school year.</td>
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</table>
Site Goal 1.3

Provide additional hours for the site Librarian to offer student and teacher access to research materials, supplementary reading materials, more frequent book check out, and access to the Accelerated Reader program.

**Metric:** Instructional Materials

**Actions/Services 1.3.1**

**Principally Targeted Student Group**

- Asian • Black or African American • EL • Foster Youth • Hispanic or Latino • Low Income • R-FEP • SWD

**Specific Actions to Meet Expected Outcome**

- Time-sheeted library support - additional 2.25 hours a day.
- Time-sheeted library support up to 3 hours a week to provide after school curb-side library check-out during Distance Learning and/or Transitional Model. (3 hours per week = approx. $72 per week)

**What is the Research Confirming this is an Effective Practice?**

Quality school library programs impact student achievement. The most universal finding is the presence of full-time, certified school librarians and appropriate support staff who implement a quality, school-integrated program of library services.

Debra E. Kachel, Instructor, and Graduate Students of LSC 5530 School Library Advocacy School Library & Information Technologies Department Mansfield University, Mansfield, PA. *School Library Research Summarized*

**How will you Measure the Effectiveness of the Actions/Services?**

Effectiveness will be measured by reviewing the number of books checked out, student Lexile Level progress, and Accelerated Reader data three times per year at the end of each trimester.

**Funding Source**

| Supplemental/Concentration (7101/0000) | $12160 | Classified Salaries | Edit | Delete |

Site Goal 1.4

Increase by 2% or more the number of English Learners that demonstrate proficiency and are reclassified as Fluent English Proficient.

- Increase the percentage of reclassified students from 10% to 12% or higher.
- Increase the percentage of students who meet or exceeds standards on CAASPP in ELA from 22% to 24% or higher.

**Metric:** Progress toward English Proficiency

**Actions/Services 1.4.1**

**Principally Targeted Student Group**

- EL • R-FEP

**Specific Actions to Meet Expected Outcome**

Assess EL student language acquisition and progress.

Support the English Learner program on campus through district professional training and collaboration.

**What is the Research Confirming this is an Effective Practice?**


English Language Learners: A Policy Brief. National Council of Teachers of English.


Mainstream classroom curriculum can be adapted successfully for EL students when

The number of students who are reclassified as Fluent English Proficient will increase by 2% or more, and students will increase English language proficiency as measured by ELPAC scores, grade
- ELPA C Coordinator - Certificated staff, hourly timesheet. Coordinate and administer initial and summative ELPA C.
- EL Coordinator - Certificated staff, hourly timesheet.
- Supplemental EL supplies and materials to support student learning, including but not limited to multilingual library books, curriculum, paper, ink, print shop funds, and certificate paper for awards and student recognition.
- Provide interpretation and translation services for parent/teacher contact, including but not limited to written communication, phone calls, and parent/teacher conferences.
- Provide Roving Sub 4 days during the school year to release classroom teacher for parent conference with interpreter. (approx. $200 daily sub cost x 4 days = $1000)

Teachers focus on communication and content, use visuals as an alternate to verbal instructions, teach the English language and subject matter simultaneously, build on the student’s literacy in their native language, engage the parents and families, and respect that students benefit society when they are bilingual. 57% of EL students are born in the United States but do not achieve at the same rates as their English-proficient peers.

ELPA C Coordinator
- Certificated staff, hourly timesheet. Coordinate and administer initial and summative ELPA C.
- EL Coordinator - Certificated staff, hourly timesheet.
- Supplemental EL supplies and materials to support student learning, including but not limited to multilingual library books, curriculum, paper, ink, print shop funds, and certificate paper for awards and student recognition.
- Provide interpretation and translation services for parent/teacher contact, including but not limited to written communication, phone calls, and parent/teacher conferences.
- Provide Roving Sub 4 days during the school year to release classroom teacher for parent conference with interpreter. (approx. $200 daily sub cost x 4 days = $1000)

- Provide hourly pay (timesheet) for a teacher site GATE Coordinator who:

$$\begin{align*}
\text{Provide hourly pay (timesheet) for a teacher site GATE Coordinator who:} \\
\text{Gifted programs (separate from advanced placement/high ability courses) provide} \\
\text{Review site data and maintain and/or increase the percentage of students participating in our} \\
\end{align*}$$

level benchmark assessments, district common assessments, and CAASPP results in ELA. Students will reach grade level SMART goals as measured by grade level program assessments.

Outcomes will be assessed and data will be reviewed twice during the year in the fall and in the spring after school and district EL student reclassification data is available.

### Site Goal 1.5

Maintain a 7% participation rate and/or increase the overall percentage to 10% participation of students identified as GATE, specifically in underrepresented groups.

**Metric:** A-G Completion

**Actions/Services 1.5.1**

**Principally Targeted Student Group**
- All • Asian • Black or African American • EL • Foster Youth • Hispanic or Latino • Low Income • Native Hawaiian or Pacific Islander • R-FEP • School-wide • SWD • White

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provide hourly pay (timesheet) for a teacher site GATE Coordinator who:</td>
<td>Gifted programs (separate from advanced placement/high ability courses) provide</td>
<td>Review site data and maintain and/or increase the percentage of students participating in our</td>
</tr>
</tbody>
</table>
• Provides on-site GATE Testing
• Supports teachers, students, and families through the GATE referral process


GATE program. Student participation data will be reviewed twice each year as part of the Co-op/CAST process and additionally after the administration of the yearly NNAT assessments and district GATE referral process.

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<th>Funding Source</th>
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<td>GATE (7105/0000)</td>
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Site Goal 1.6

Provide Visual and Performing Arts instruction to students as part of the regular school day.

**Metric:** Other (Site-based/local assessment)

**Actions/Services 1.6.1**

**Principally Targeted Student Group**

- All
- Asian
- Black or African American
- EL
- Foster Youth
- Hispanic or Latino
- Low Income
- R-FEP
- School-wide
- SWD

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<th>How will you Measure the Effectiveness of the Actions/Services?</th>
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</table>
| When in-person instruction resumes, provide 90-120 minutes of music education and enrichment (approximately 1.5-2% of instructional time) per month for grades TK-6 provided by New Songs School of Music. | Critical Evidence: How the Arts Benefit Student Achievement  
Arts learning experiences contribute to the development of certain thinking, social and motivational skills that are considered basic for success in school, work and life. These fundamental skills encompass a wide range of more subtle, general capacities of the mind, self-perceptions and social relationships.  
The arts nurture a motivation to learn by emphasizing active engagement, disciplined and sustained attention, persistence and risk taking, among other competencies. Participation in the arts also is an important strategy for engaging and motivating at risk students and those with special needs.  
Mariale Hardiman, Luke Rinne, and Julia Yarmolinskay: The Effects of Arts Integration on Long-Term Retention of Academic Content  
Previous correlational and quasi-experimental studies of arts integration—the pedagogical practice of “teaching through the arts”—suggest its value for enhancing cognitive, academic, and social skills. This study reports the results of a small, preliminary classroom?based experiment that tested effects of arts integration on long-term retention of content.  
First published: 18 August 2014  
https://doi.org/10.1111/mbe.12053 | Review student attendance data monthly and show an increase in overall student attendance throughout the year.  
Gather and review formal survey feedback from students, parents, and teachers at the end of the school year.  
Review participation data and overall increase the number of students participating in after-school band and violin music programs |

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<td>$2000</td>
<td>Materials/Supplies/Equipment</td>
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**Site Goal 1.7**

Provide additional intervention time and targeted instruction outside of the regular school day for students based on assessed need.

**Metric:** Other (Site-based/local assessment)

**Actions/Services 1.7.1**

**Principally Targeted Student Group**

- Asian
- Black or African American
- EL
- Filipino
- Foster Youth
- Hispanic or Latino
- Low Income
- R-FEP
- SWD

**Specific Actions to Meet Expected Outcome**

When in-person instruction resumes or through zoom/google meet opportunities, provide up to 220 hours of targeted, small-group or one on one intervention outside of the regular school day.

- Hourly certificated and classified salaries.

- John Hattie's' research on *Visible Learning for Teachers* identifies the effect size of various influences on student achievement.
  - Reading Phonic Instruction - .60 effect size
  - Reading Comprehension Programs - .58 effect size
  - Small Group Learning - .49 effect size


- A meta-analysis of findings from 65 independent evaluations of school tutoring programs showed that these programs have positive effects on the academic performance and attitudes of those who receive tutoring. Tutored students outperformed control students on examinations, and they also developed positive attitudes toward the subject matter covered in the tutorial programs.

**Funding Source**

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<td>Classified Salaries</td>
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**Site Goal 1.8**

Provide enrichment and learning opportunities for GATE students, both during and outside of the regular school day.

**Metric:** Other (Site-based/local assessment)

**Actions/Services 1.8.1**

**Principally Targeted Student Group**

- Asian
- Black or African American
- EL
- Foster Youth
- Hispanic or Latino
- Low Income
- R-FEP
- SWD

**Specific Actions to Meet Expected Outcome**

Provide extended day enrichment classes taught by certificated teachers. Up to 4 enrichment opportunities throughout the school year. Class offerings may include but are not limited to STEM (CREST program), music, art, and robotics.

- Gather feedback from students, parents, and teachers at the end of each enrichment session.

- Three times during the year (at the end of each trimester) review classroom assessment.
Purchase supplemental materials and curriculum to support student learning and enrichment opportunities. These materials may include but are not limited to: robotics supplies, visual and performing arts supplies or other materials needed to support a GATE program as determined by the GATE coordinator and/or GATE teacher. Any curriculum, digital or otherwise, will be used/purchased in accordance with BP/AR 6160.1 regarding the purchase of board adopted materials.


data, district common assessments, and CAASPP data in ELA and Math to monitor student progress and achievement, ensuring that students meet or exceed grade level standards.

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<tr>
<td>GATE (7105/0000)</td>
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<td>Certificated Salaries</td>
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Site Goal 1.9

Provide support for instructional and educational opportunities outside of the regular classroom environment in core content areas during the school day.

**Metric:** Other (Site-based/local assessment)

**Actions/Services 1.9.1**

**Principally Targeted Student Group**

- Asian • Black or African American • EL • Filipino • Foster Youth • Hispanic or Latino • Low Income • R-FEP • SWD

**Specific Actions to Meet Expected Outcome**

Provide funds for teachers to enhance the regular curriculum by offering hands-on, real-world educational experiences and opportunities both on and off campus.

- Including virtual field trips during Distance Learning.

Experiential learning at formal and informal field trip venues increases student interest, knowledge, and motivation. The teacher’s role in preplanning, implementation, and reflection often dictates the impact that the field trip will have on students. Once teachers are empowered and learn how to develop and orchestrate a successful field trip, they will enable students to develop interest in science, which may lead to improved learning or improved science literacy.

Behrendt, Marc and Franklin, Teresa; *A Review of Research on School Field Trips and Their Value in Education* International Journal of Environmental and Science Education, v9 n3 p235-245 2014

Students will make a 1% or more gain towards mastery of standards and benchmarks as measured by grade level benchmark assessments, district common assessments, and CAASPP results in ELA and Math. Students will reach grade level SMART goals as measured by grade level program assessments.

Effectiveness will also be measured using informal observation and teacher feedback.

Outcomes will be assessed and data will be reviewed three times during the year at the end of each trimester.

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<td>Supplemental/Concentration (7101/0000)</td>
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<td>Contracts/Services</td>
</tr>
</tbody>
</table>

District Strategic Goal 2:

All students will benefit from instruction guided by assessment results (formative, interim and summative) and continuous programmatic evaluation.

District Needs and Metrics 2:

Students need high quality programs and services driven by assessment, data analysis, and action as measured by:

- Assessment System
- Data and Program Evaluation
Site Goal 2.1

Increase by 1% or more the number of students in each grade level that meet benchmark standards or meets or exceeds standards as measured by CAASPP data in core content areas of Math and ELA:

- In Kindergarten, increase the ELA benchmark proficiency from 82% to 83% or higher.
- In 1st Grade, increase the ELA benchmark proficiency from 75% to 76% or higher.
- In 2nd Grade, increase the ELA benchmark proficiency from 70% to 71% or higher.
- In 3rd-6th Grade, increase the % of students who meet or exceed the Grade Level Developmental Level for Spelling Inventory from 61% to 62% or higher.
- In 3rd-6th Grade, increase the % of students whose fluency rate is on level and accuracy is at or above 95% from 72% to 73% or higher.
- In 3rd-6th Grade, increase CAASPP meets/exceeds percentage from 69% to 70% or higher for ELA and from 62% to 63% or higher in Math. *Based on 2019 data due to 2020 COVID-19 CAASPP Assessment Waiver*

**Metric:** Data and Program Evaluation

**Actions/Services 2.1.1**

**Principally Targeted Student Group**

- Black or African American • EL • Foster Youth • Hispanic or Latino • Low Income • R-FEP • SWD

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
</table>
| When in-person instruction resumes, provide release time for teachers to analyze data, set goals, create lesson plans and respond to students based on assessed need. Release time may include but are not limited to training, site planning and collaboration, analyzing student data, planning intervention, peer observations, and CAST/Co-op meetings.  
- 2 days per grade level for planning and collaboration. Each teacher will be out of the classroom for less than 1% of the year for Grade Level meetings. (approx. $16,000)  
- 8 additional days of 1 roving sub for CAST/Co-op meetings. (approx. $176)  
- 2 additional release days for site support staff and leadership team planning, cross-articulation and collaboration. (approx. $1980)  
- Additional days for K-1 teachers to conduct 1-1 assessments. (4 half days each spread out throughout year – approx. $4000) | Using the PLC at work model, teachers will use release time to collaborate, explore, utilize, and develop a deeper understanding of the Wonders curriculum, plan intervention lessons and groups, and address the needs of our SED, EL, and FY students.  
John Hattie’s research on Visible Learning for Teachers identifies the effect size of various influences on student achievement.  
- Response to Intervention: 1.07 effect size  
- Professional Development: .75 effect size  
- PLC: 1.57 effect siz | Students will make a 1% or more gain as measured by grade level benchmark assessments, district common assessments, and CAASPP results in ELA and Math. Students will reach grade level SMART goals as measured by grade level program assessments.  
Effectiveness will also be measured using informal observation and teacher surveys.  
Outcomes will be assessed and data will be reviewed three times during the year - at the beginning of the school year, at the end of the 2nd trimester, and again at the end of the school year. |

**Funding Source**

| Supplemental/Concentration (7101/0000) | $27870 | Certificated Salaries | Edit | Delete |

**Actions/Services 2.1.2**

**Principally Targeted Student Group**

- All • Asian • Black or African American • EL • Filipino • Foster Youth • Hispanic or Latino • Low Income • R-FEP • School-wide • SWD

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Provide Professional Learning opportunities for staff to learn</td>
<td>John Hattie, Visible Learning for Teachers: Maximizing Impact on Learning.</td>
<td>Students will make a 1% or more gain as measured by grade level benchmark</td>
</tr>
</tbody>
</table>
additional strategies and resources during Distance Learning and Transitional Model in-person instruction
- Contract through Vendors and/or purchase Professional Learning books
- Certificated and classified staff will be compensated for attending training, workshops and other professional learning and professional development opportunities.

- Professional Development effect size .62
Kate Kinsella; Evidence-Based Principles to Guide English Language Development in the Common Core Standards Era

assessments, district common assessments, and CAASPP results in ELA and Math. Students will reach grade level SMART goals as measured by grade level program assessments.

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District Strategic Goal 3:
All students will have an equitable opportunity to learn in a culturally responsive, physically/ and emotionally healthy and safe environment.

District Needs and Metrics 3:
Students need a safe and engaging academic, social-emotional, and physical school environment as measured by:

- Cohort Graduation
- Expulsion
- HS Dropout
- MS Dropout
- Other (Site-based/local assessment)
- School Climate
- Social Emotional Learning
- Suspension

Site Goal 3.1
Increase by 10% our site Positive Behavioral Intervention and Support (PBIS) Tiered Fidelity Inventory (TFI) score 90% Tier 1 fidelity to 100% Tier 1 fidelity.

- Ensure a safe learning environment and positive school culture and climate.
- Support the physical/social-emotional well-being of students by providing equitable, school-wide instruction, intervention, and disciplinary practices for social and academic success.

Metric: School Climate

Principally Targeted Student Group
- All • Asian • Black or African American • EL • Foster Youth • Hispanic or Latino • Low Income • R-FEP • School-wide • SWD

Specific Actions to Meet Expected Outcome
Support the PBIS program on campus by purchasing PBIS related signs, posters, radios, safety cones, lesson plan materials, and student acknowledgment materials and supplies.
Provide active supervision training, meeting compensation, and professional development opportunities for yard supervisors.

What is the Research Confirming this is an Effective Practice?
Positive Behavioral Intervention and Supports (PBIS) is a program that supports schools, districts, and states to build systems capacity for implementing a multi-tiered approach to social, emotional and behavior support. The broad purpose of PBIS is to improve the effectiveness, efficiency and equity of schools and other agencies. PBIS improves social, emotional and academic outcomes for all students, including students with disabilities.

How will you Measure the Effectiveness of the Actions/Services?
- Synergy discipline data, specifically office referrals and suspensions
- Staff, Student, and Parent Survey Data (Site PBIS survey, CA Healthy Kids Survey, District Culture and Climate Survey, Bullying Prevention Project)
- School site acknowledgement ticket data (Caught A Hawk)
Site Goal 3.2

Provide support for student participation in afterschool enrichment programs, specifically in Visual and Performing Arts.

Metric: School Climate

Actions/Services 3.2.1

Principally Targeted Student Group

- All
- Asian
- Black or African American
- EL
- Filipino
- Foster Youth
- Hispanic or Latino
- Low Income
- R-FEP
- School-wide

Specific Actions to Meet Expected Outcome

When in-person instruction resumes, provide scholarship funds for students to participate in the after-school band and violin programs on campus.

What is the Research Confirming this is an Effective Practice?

Critical Evidence: How the Arts Benefit Student Achievement


Arts learning experiences contribute to the development of certain thinking, social and motivational skills that are considered basic for success in school, work and life. These fundamental skills encompass a wide range of more subtle, general capacities of the mind, self-perceptions and social relationships.

The arts nurture a motivation to learn by emphasizing active engagement, disciplined and sustained attention, persistence and risk taking, among other competencies. Participation in the arts also is an important strategy for engaging and motivating at risk students and those with special needs.

Mariale Hardiman, Luke Rinne, and Julia Yarmolinskay: The Effects of Arts Integration on Long?Term Retention of Academic Content

Previous correlational and quasi?experimental studies of arts integration—the pedagogical practice of "teaching through the arts"—suggest its value for enhancing cognitive, academic, and social skills. This study reports the results of a small, preliminary classroom? based experiment that tested effects of arts integration on long?term retention of content.

First published: 18 August 2014

https://doi.org/10.1111/mbe.12053

How will you Measure the Effectiveness of the Actions/Services?

Review attendance data and number of students participating in the afterschool program.

Funding Source

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District Strategic Goal 4:
All students will benefit from programs and services designed to inform and involve family and community partners.

District Needs and Metrics 4:
Students need parent, family and community stakeholders as direct partners in their education as measured by:

- Attendance Rate
- Chronic Absentee Rate
- Family and Community Engagement
- Input in Decision Making
- Other (Site-based/local assessment)
- Partnerships for Student Outcome
- Relationships Between Staff and Families

Site Goal 4.1
Provide opportunities for teachers to meet with families and offer support and instruction on how to best utilize the curriculum with their children and to provide parents with a better understanding of classroom curriculum and assessments.

Metric: Family and Community Engagement

Actions/Services 4.1.1

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<tbody>
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<td>Asian • Black or African American • EL • Foster Youth • Hispanic or Latino • Low Income • R-FEP • School-wide • SWD</td>
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<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
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</thead>
<tbody>
<tr>
<td>Provide compensation for teachers to meet with families throughout the school year. Teachers can use this time to conduct a parent university and/or to provide training in a variety of areas, including but not limited to information about assessment tools, curriculum, ways to support &quot;at home learning&quot;, Synergy, and report cards.</td>
<td>Parent involvement in education is crucial. No matter their income or background, students with involved parents are more likely to have higher grades and test scores, attend school regularly, have better social skills, show improved behavior, and adapt well to school. National Coalition for Parent Involvement in education. 2006. Research Review and Resources. Retrieved September 16, 2011, from <a href="http://www.ncpie.org/WhatsHappening/researchJanuary2006.cfm">www.ncpie.org/WhatsHappening/researchJanuary2006.cfm</a>. The most accurate predictors of student achievement in school are not family income or social status, but the extent to which the family creates a home environment that encourages learning, communicates high yet reasonable expectations for the child’s achievement, and becomes involved in the child’s education at school. National PTA. 2000. Building Successful Partnerships: A Guide for Developing Parent and Family Involvement Programs. Bloomington, Indiana: National Education Service, 11–12.</td>
<td>Review data on number of learning opportunities offered, parent/family attendance, and teacher and parent surveys. Review classroom assessment data to track students progress of those students that had families attend the curriculum events.</td>
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Funding Source

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Site Goal 4.2
Provide engaging family enrichment activities, events, and meetings outside of the school day to enhance student learning and engage stakeholders in school decision making.

Metric: Family and Community Engagement

Actions/Services 4.2.1

| Principally Targeted Student Group |
Actions/Services 4.2.2

Principally Targeted Student Group

- All • Asian • Black or African American • Filipino • Foster Youth • Hispanic or Latino • Low Income • R-FEP • School-wide • SWD

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Host Family Nights and Family Engagement Events, and use vendors such as Phil Tulga (VAPA). Opportunities can be virtual during Distance Learning.</td>
<td>Parent involvement in education is crucial. No matter their income or background, students with involved parents are more likely to have higher grades and test scores, attend school regularly, have better social skills, show improved behavior, and adapt well to school. National Coalition for Parent Involvement in education. 2006. Research Review and Resources. Retrieved September 16, 2011, from <a href="http://www.ncpie.org/WhatsHappening/researchJanuary2006.cfm">www.ncpie.org/WhatsHappening/researchJanuary2006.cfm</a>. The most accurate predictors of student achievement in school are not family income or social status, but the extent to which the family creates a home environment that encourages learning, communicates high yet reasonable expectations for the child’s achievement, and becomes involved in the child’s education at school. National PTA. 2000. Building Successful Partnerships: A Guide for Developing Parent and Family Involvement Programs. Bloomington, Indiana: National Education Service, 11–12.</td>
<td>Review event attendance data and parent surveys.</td>
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</table>

<table>
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<td>Contracts/Services</td>
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</table>

Specific Actions to Meet Expected Outcome

Provide access to the school library outside of the regular school day, specifically evening events for students and families to check out books, access research materials, and access the on-line Accelerated Reader program. Classified hourly timesheet.

Quality school library programs impact student achievement. The most universal finding is the presence of full-time, certified school librarians and appropriate support staff who implement a quality, school-integrated program of library services.

Scheduling and Access Flexible scheduling and program planning stood out as the most important variable in predicting reading scores. (California 2006)

The flexibility of an open timetable allowed for collaborative teaching with depth. This was attributed to the principal’s support in scheduling and through the extra funding for a full-time librarian position. (Ontario 2009)

The California study indicated that student access to the school library—measured by the number of hours the library is open—was significantly related to test scores at all three levels. (California 2008)

Debra E. Kachel, Instructor, and Graduate Students of LSC 5530 School Library Advocacy School Library & Information Technologies Department Mansfield University, Mansfield, PA. School Library Research Summarized

Review attendance data from library events. Review Accelerated Reader data. Conduct parent and teacher surveys.
### Actions/Services 4.2.3

**Principally Targeted Student Group**
- All
- Asian
- Black or African American
- EL
- Filipino
- Foster Youth
- Hispanic or Latino
- Low Income
- R-FEP
- School-wide
- SWD

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engage parents and community stakeholders in school decision making by inviting them to attend School Site Council meetings, English Learner Advisory Committee meetings, Parent-Faculty Organization meetings and events, Back to School Night, Open House, Parent University and Coffee Chats with administrators.</td>
<td>Parent involvement in education is crucial. No matter their income or background, students with involved parents are more likely to have higher grades and test scores, attend school regularly, have better social skills, show improved behavior, and adapt well to school. National Coalition for Parent Involvement in education. 2006. Research Review and Resources. Retrieved September 16, 2011, from <a href="http://www.ncpie.org/WhatsHappening/researchJanuary2006.cfm">www.ncpie.org/WhatsHappening/researchJanuary2006.cfm</a>.</td>
<td>Review parent attendance and participation at school events and meetings.</td>
</tr>
<tr>
<td>Provide light refreshments for English Learner Advisory Committee (ELAC) meetings.</td>
<td>The most accurate predictors of student achievement in school are not family income or social status, but the extent to which the family creates a home environment that encourages learning, communicates high yet reasonable expectations for the child's achievement, and becomes involved in the child's education at school. National PTA. 2000. Building Successful Partnerships: A Guide for Developing Parent and Family Involvement Programs. Bloomington, Indiana: National Education Service, 11–12.</td>
<td></td>
</tr>
<tr>
<td>Purchase materials, such as books for parents to support home learning.</td>
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<td></td>
</tr>
</tbody>
</table>

### Site Goal 4.3

Increase parent and family involvement and support a welcoming environment where parents feel connected to the school and their child’s learning.

**Metric:** Family and Community Engagement

### Actions/Services 4.3.1

**Principally Targeted Student Group**
- Asian
- Black or African American
- EL
- Filipino
- Foster Youth
- Hispanic or Latino
- Low Income
- R-FEP
- School-wide
- SWD

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teachers will conduct Parent Teacher Home Visits throughout the school year.</td>
<td>Effective family engagement builds relationships and capacity, and is linked to student learning. Parent/Teacher Home visits are one such engagement tool. Students whose families received a home visit, had 24 percent fewer absences than similar students whose families did not receive a visit. These same students also were more likely to read at or above grade level compared to similar students who did not receive a home visit.</td>
<td>Review Parent Teacher Home Visit data.</td>
</tr>
<tr>
<td>Train additional staff members to conduct Parent Teacher Home Visits.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation via hourly timesheets for certificated and classified staff.</td>
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</tr>
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<table>
<thead>
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</table>
Site Goal 4.4

Increase student attendance rate to 98% or higher and maintain a chronic absentee rate to less than 5%.

**Metric:** Attendance Rate

**Actions/Services 4.4.1**

**Principally Targeted Student Group**
- Black or African American
- EL
- Foster Youth
- Hispanic or Latino
- R-FEP
- School-wide
- SWD

**Specific Actions to Meet Expected Outcome**

<table>
<thead>
<tr>
<th>What is the Research Confirming this is an Effective Practice?</th>
</tr>
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<tbody>
<tr>
<td>This study suggests that attendance in the early grades is critical to sustaining the school readiness skills that preschool or Head Start programs can help children to develop. The report found that students who arrived at school academically ready to learn— but then missed 10 percent of their kindergarten and first grade years—scored an average of 60 points below similar students with good attendance on third-grade reading tests. Attendance Works: Advancing Student Success by Reducing Chronic Absence July 2011 Research Article “Attendance in Early Elementary Grades: Association with Student Characteristics, School Readiness and Third Grade Outcomes” Retrieved from <a href="https://www.attendanceworks.org/attendance-in-early-elementary-grades-association-with-student-characteristics-school-readiness-and-third-grade-outcomes/">https://www.attendanceworks.org/attendance-in-early-elementary-grades-association-with-student-characteristics-school-readiness-and-third-grade-outcomes/</a></td>
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**How will you Measure the Effectiveness of the Actions/Services?**

| Review student attendance data. |

---

**Funding Source** | **Amount** | **Description of Use** |
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## Actions/Services 4.4.2

### Principally Targeted Student Group

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<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provide materials and supplies to acknowledge positive attendance throughout the school year and provide awards and incentives for students who show an increase in attendance. Decrease the rate of chronic absenteeism by providing primary language contact and support to parents/guardians.</td>
<td>Missing school is a leading cause of low academic achievement and negatively affects a child's ability to read proficiently by third grade — the most important predictor of future school and career success. Research On School Attendance And Student Achievement Roby, Douglas E.; Educational Research Quarterly, v28 n1 p3-16 Sep 2004 <a href="https://files.eric.ed.gov/fulltext/EJ714746.pdf">https://files.eric.ed.gov/fulltext/EJ714746.pdf</a></td>
<td>Monthly review of school-wide student attendance data.</td>
</tr>
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### Funding Source

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Justification of School-Wide Use of Funds

For sites below 40 percent of enrollment of unduplicated pupils, when using supplemental and concentration (LCAP) funds in a school-wide manner, the site must additionally describe how the services provided are the most effective use of funds to meet the site's goals for unduplicated pupils in the state priority areas. Include a description and justification for the use of any funds in a school-wide manner as described in Actions, Services, and Expenditures above.
### IV. Funding

#### Roy Herburger Elementary - 285

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<td>3 - Wellness</td>
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<td>4 - Family Engagement</td>
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<td>7440 Positive Behavior Incentive Supports</td>
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<td>7510 Low Performing Student Block</td>
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<td><strong>Total Funds Budgeted for Strategies to Meet the Goals in the SPSA</strong></td>
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<td>$304,796</td>
<td>$304,796</td>
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<td>4 - Family Engagement</td>
<td>$11,682</td>
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</table>

Total Funds Provided to the School Through the Consolidated Application: TBD

Total Federal Funds Provided to the School from the LEA for CSI: N/A

Subtotal of additional federal funds included for this school: $0

Subtotal of state or local funds included for this school: $304,796

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**Benefits Calculator for Timesheets**

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<th>Certificated</th>
<th>Staff Amount $</th>
<th>Benefits Amount $</th>
<th>Total $</th>
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</thead>
<tbody>
<tr>
<td>Classified</td>
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</tbody>
</table>

**Signatures** (Must sign in blue ink)

**Principal**
Jennifer Wilbanks

**School Site Council Chairperson**
Rose Nguyen

**EL Advisory Chairperson**
Tuan Phan

Date: 

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sisreporting.egusd.net/LCAP_1_2/index.cfm?fuseaction=printLCAP&isPrint=1&bannerImg=0&reportWindow=2&requestTimeout=1000