Elk Grove High School

Local Control Accountability Plan (LCAP)
2020 - 2021

Principal: _
(Signature): _
County-District-School (CDS) Code: 34673143432572

Elk Grove Unified School District
Elk Grove, California

Approved by the Elk Grove Unified School District Board of Education on _

*Meets E.C. 64001 Requirements for a Single Plan for Student Achievement
State Priorities

Goal Setting

Conditions of Learning:
- Priority 1 - Compliance with Williams criteria - instructional materials, teacher assignments and credentials, facilities
- Priority 2 - Implementation of SBE adopted academic content standards, including programs and services for ELs to access the Common Core and ELD standards
- Priority 7 - Access, including for subgroups, to a broad course of study

Pupil Outcomes:
- Priority 4 - Pupil Achievement - statewide assessments, API, completion of A-G requirements, CTE sequences and AP courses, EL progress toward proficiency, college preparation (EAP)
- Priority 8 - Pupil outcomes in specified subject areas

Engagement:
- Priority 3 - Parental involvement
- Priority 5 - Pupil engagement - attendance, dropout and graduation rates
- Priority 6 - School climate - suspension and expulsion rates, etc.

Strategic Goals

Goal 1: High-Quality Classroom Instruction and Curriculum
- All students will have access to standards aligned curriculum and receive high quality instruction to promote college, career, and life readiness and eliminate the achievement gap.

Goal 2: Assessment, Data Analysis, & Action
- All students will benefit from instruction guided by assessment results (formative, interim and summative) and continuous programmatic evaluation.

Goal 3: Wellness
- All students will have an equitable opportunity to learn in a culturally responsive, physically and emotionally healthy and safe environment.

Goal 4: Family and Community Engagement
- All students will benefit from programs and services designed to inform and involve family and community partners.

Stakeholder Engagement

Involvement Process for LCAP and Annual Update

How, when, and with whom did the school consult as part of the planning process for this LCAP/Annual Review and Analysis?

At Elk Grove High School the LCAP was discussed with the staff more than 3 times at staff meetings and more than 9 times at various department chair leadership meetings. It was discussed with the English Language Advisory Committee in the September, January, and April Meetings. It was discussed with the Site Council in at least 6 meetings. All three groups participated in the review of the LCAP's progress towards meeting its goals, the evaluation of gaps, the discussions on continuing or eliminating of funding, and proposed adjustments for the 2020-2021 school year.

Impact of LCAP and Annual Update

How did these consultations affect the LCAP for the upcoming year?

These consultations with all three groups allowed the discussion and confirmation of services that are needed for all students. It allowed adjustments to ensure that all students needs are being met at the school site. It also provided input on the evaluation and measurement tools to determine if the school was being effective in measuring and meeting its goals.

Resource Inequities

Briefly identify and describe any resource inequities identified as a result of the required needs assessment, as applicable.

Inequities were found in the academic success of some subgroups as compared to the school overall. However, it was determined that those inequities are being addressed with both support and curriculum planning. Although resources and access to those resources are equitable and not an issue. There remains an educational gap for African American and Hispanic Students that continues to be addressed in order to close that achievement gap.

Goals, Actions, and Progress Indicators

<table>
<thead>
<tr>
<th>District Strategic Goal 1:</th>
<th>District Needs and Metrics 1:</th>
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</thead>
<tbody>
<tr>
<td>All students will have access to standards aligned curriculum and receive high quality instruction to promote college, career, and life readiness and eliminate the achievement gap.</td>
<td>Students need high quality classroom instruction and curriculum as measured by:</td>
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<tr>
<td></td>
<td>- A-G Completion</td>
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<td></td>
<td>- Access to Courses (Honors, AP/IB, CTE)</td>
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<td></td>
<td>- AP/IB Exams</td>
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<td>- CAASPP</td>
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What is the Research Confirming this is an Effective Practice?

In 2019 the A-G rate was at 50%. This rate will increase by 5% in the 2020-2021 school year.

| Metric: A-G Completion |

**Principally Targeted Student Group**
- All
- EL
- Foster Youth
- Low Income
- SWD

**Actions/Services 1.1.1**

### Specific Actions to Meet Expected Outcome

1. Professional development for the teaching staff to include professional release days, conference registrations, substitutes, travel expenses, materials, meals, stipends for food, and substitutes to cover classrooms. This also includes professional development for EL instruction, intervention, enrichment, in both designated and integrated instruction.

2. Consumable materials, resources, repairs and other instructional related items to effectively keep robust visual and performing arts classes functioning.

### What is the Research Confirming this is an Effective Practice?

Final Evaluation Report: Turnaround Arts Initiative (Posted 11-Jul-2016)

Turnaround Arts initiative helps low performing schools implement arts education program to strategically engineer a school turnaround. The program focuses on improving school climate and culture, deepening instruction, and increasing student and parent engagement to improved academic achievement. This report includes summaries of: 1) the theory of action and program pillars, 2) the evaluation design and research questions, 3) program operation and implementation in the arts, and 4) outcomes and trends in school reform indicators and student achievement data.

Supporting Linguistically and Culturally Diverse Learners in English Education (Posted 05-Apr-2016)

The National Council of Teachers of English provides teachers with eight principles to create humane classrooms where students and teachers learn to use language and literacy in critical and empowering ways. Detailed discussions provide explanations of what it means to develop literacy classrooms that meet the needs of linguistically and culturally diverse learners. Evaluation of the Expository Reading and Writing Course: Findings From the Investing in Innovation Development Grant (Posted 25-Sep-2015)

This report is an independent evaluation of the Expository Reading and Writing Course (ERWC). The ERWC was developed by California State University as a full-year grade-12 English course for college-readiness. The ERWC emphasizes an in-depth study of expository, analytical, and argumentative reading and writing. The report reveals a positive impact of the ERWC on student achievement. Educational leaders and teachers will find this document useful. Its extensive description of the ERWC, including curriculum, professional learning, materials, and implementation offers suggestions for improving instruction.

Advocating for the Visual Arts in the Era of No Child Left Behind, Daniel, Christine; Online 2010; https://eric.ed.gov/contentdelivery/servlet/ERICServlet?acno=ED510632 ; Research has shown that a solid visual arts program provided to students throughout the K-12 years increases academic achievement, increases self-confidence and self-concept and provides opportunities for students to tap all their intelligences. Research shows that art education has significant gains to student achievement and directly links academic success with other core subject areas like English and math. In addition, art education has significant gains to an individual’s self-confidence and provides an outlet for student expression.

### How will you Measure the Effectiveness of the Actions/Services?

- An increase of the A-G rate of 5% to 55%.
- D/F rate will decrease in all areas by 2%.

1. All student subgroups will increase towards or meet the CAASPP district ELA and Math performance goal.
2. 90% of EL students will score in the Early Immediate, Intermediate, or Early Advanced categories combined on the ELPAC at each grade level.
3. Number of students requesting and enrolled in performing arts sections and student events will increase.
4. Number of students requesting and enrolling in visual arts sections and student events will increase.
In an effort to improve student engagement, increase student access, integration, and understanding in the curriculum, we will purchase:

1. Electronic devices, chromebooks and other technology and learning tools to assist students in their application of knowledge and allow them to make larger gains in the instructional environment. This also includes increasing these materials to support English Learner, Special Education, intervention and enrichment instruction.

**Science and Language for English Language Learners in Relation to Next Generation Science Standards and with Implications for Common Core State Standards for English Language Arts and Mathematics** (PDF; Posted 08-Apr-2016)

This article examines intersections between the learning of science and learning of language. The article identifies key features of the language of science classroom as students engage in these language-intensive science and engineering practices. A complimentary article related to this topic is **Opportunities and Challenges in Next Generation Standards** (PDF). Find additional articles at Stanford University Understanding Language

**The Technology Matrix** (Posted 03-Feb-2015)

The matrix is designed to assist schools and districts in assessing the degree to which technology is being integrated in classrooms and to provide teachers with models for using technology to enhance learning for K-12 students in meaningful ways. Short videos illustrate each of the levels for ELA, math, Science and Social Studies, and short lesson overviews provide ideas for implementation.

**Actions/Services 1.1.3**

**Principally Targeted Student Group**

- American Indian or Alaska Native • Black or African American • EL • Hispanic or Latino • Low Income • SWD • Two or More • White

**Specific Actions to Meet Expected Outcome**

To improve academic achievement and other learning opportunities for students to access diverse resources to inform instruction, we will provide:

1. Instructional resources, supplies, books, equipment repair, duplication requests, field trips after school, and after school classes.

**Raising the Bar on Instruction** *(Posted 03-Jun-2016)*

Provides free, high-quality, research-based multimedia resources from nationally recognized content and pedagogy experts, tools for planning and delivering highly effective professional development and consultation to support standards implementation, and opportunities to collaborate, share ideas, and interact with peers and other content and teaching specialists.

**Quality Standards for Expanded Learning - After School Programs** ...

File Format: PDF/Adobe Acrobat

**How will you Measure the Effectiveness of the Actions/Services?**

1. The percent of students enrolled in Honors and AP courses will increase in every Principally Targeted Sub Group by 5%.
should be student-centered, results-driven, include community partners, and complement but not replicate learning activities in the regular school day/year." ... www.cde.ca.gov/ls/ba/as/documents/qualstandexamplearn.pdf

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<th>Funding Source</th>
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<tr>
<td>Student Fees (2312/0000)</td>
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<td>Materials/Supplies/Equipment</td>
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**Actions/Services 1.1.4**

**Principally Targeted Student Group**
- All

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
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<tbody>
<tr>
<td>In order to support the implementation and engagement with the curriculum and learning in the classroom, we will provide: 1. Software, databases, online subscriptions, instructional materials, software and hardware to support student learning. Subscription to Scholastic Update magazine Online subscription to Noodle Tools Online subscription to WebPath Express Online subscription to EdPuzzle</td>
<td>Using Technology to Support At-Risk Students' Learning <a href="https://edpolicy.stanford.edu/sites/default/files/scope-pub-using-technology-report.pdf">https://edpolicy.stanford.edu/sites/default/files/scope-pub-using-technology-report.pdf</a> by L Darling-Hammond - 2014 - Cited by 70 - Related articles USING TECHNOLOGY TO SUPPORT AT-RISK STUDENTS' LEARNING. 1. For many years, educators and policymakers looking for strategies to close the achievement gap and improve student learning have sought solutions involving new uses of technology, especially for students placed at-risk.</td>
<td>• An increase of the A-G rate of 5% to 55%. 90% of EL students will score in the Early Immediate, Intermediate, or Early Advanced categories combined on the ELPAC at each grade level. D/F rate will decrease in all areas by 2%. 1. All student subgroups will increase towards or meet the CAASPP district ELA and Math performance goal. 1. An increase in EAP Math and ELA test results by 5%. 1. 90% of EL students will score in the Early Immediate, Intermediate, or Early Advanced categories combined on the ELPAC at each grade level. 1. On the LCAP Survey the percent of students will increase for both the implementation and satisfaction of &quot;online tools to support learning&quot; to 80% or more.</td>
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**Site Goal 1.2**

Provide access to courses and high quality instruction which prepare students for college, career, other post-secondary opportunities, and life readiness.

In 2019 the A-G rate was at 50%. This rate will increase by 5% in the 2020-2021 school year.

**Metric:** A-G Completion

**Actions/Services 1.2.1**

**Principally Targeted Student Group**
- All • Black or African American • EL • Foster Youth • Hispanic or Latino • Low Income • R-FEP • SWD
### Specific Actions to Meet Expected Outcome

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<tr>
<th>What is the Research Confirming this is an Effective Practice?</th>
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<tr>
<td>Broadening the Benefits of Dual Enrollment: Reaching Underachieving and Underrepresented Students with Career-Focused Programs (Posted 19-Sep-2016) The authors provide recommendations for effective dual enrollment practices and public policies. The authors provide tools, processes and procedures to improve educational outcomes for a broader range of students including at-risk, low-income pupils and those who are historically underrepresented in higher education. The authors collected and evaluated data from 8 sites including 10 colleges and 21 high schools which generated a quality resource. K-12 and college teachers and administrators may use these concepts, strategies and findings in dual enrollment classrooms, programs, schools and districts. Initiatives Crosswalk for Recommendation 10 - Professional Learning ... the California Standards for the Teaching Profession, and best practices as the ... Collaboration, including structured AVID tutorials (as opposed to one-on-one ... pubs.cde.ca.gov/tcsii/initiativcrosswalk/crosswalkrec10.aspx</td>
<td>1. D/F rate will decrease in all areas by 2%. 1. The percent of students enrolled in Honors and AP courses will increase in every Principally Targeted Sub Group by 5%. 1. An increase on the LCAP student needs survey to 100% of students to the category that &quot;Libraries open to students after school.&quot;</td>
</tr>
<tr>
<td>Secondary School Courses Designed to Address the Language Needs and Academic Gaps of Long Term English Learners (PDF; Updated 25-Sep-2015) This report provides four specific case studies of innovative courses provided to Long Term English Learning (LTEs) in four school districts. The publication includes a course design and planning checklist</td>
<td></td>
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<td>Top 10 Instructional Strategies for Struggling Students (Posted 20-Aug-2014) This accessible article presents ten strategies teachers may be familiar with, succinctly explains how each strategy works with different kinds of learners, and offers suggestions to implement them sustainably school- or district-wide. These suggestions highlight some key information in the guidebook, “Teaching English Learners and Students with Learning Difficulties in an Inclusive Classroom: A Guidebook for Teachers” (WestEd, 2012).</td>
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### Funding Source

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### Actions/Services 1.2.2

#### Principally Targeted Student Group

- SWD

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<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
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</thead>
<tbody>
<tr>
<td>To support the academic success of students with disabilities, EGHS will provide: 1. Professional learning activities, release time, and stipends to staff.</td>
<td>ONE SYSTEM: Reforming Education to Serve All Students (PDF; Posted 09-Jul-2015) This is a report produced by the California Statewide Task Force for Special Education in March 2015. It provides a blueprint for general and special education educators to work together seamlessly to address the needs of all students—as soon as those needs are apparent. Recommendations are made on how students with disabilities (SWD) receive effective services, learn in classrooms that are guided by one set of academic standards, expectations and accountability standards alongside their general education peers when appropriate, and are equipped with knowledge and skills to make their own way as adults. Within the</td>
<td>1. D/F rate will decrease in all areas by 2%. 1. Increase in both the Math and ELA CAASPP results of 5%. 1. An increase in EAP Math and ELA test results by 5%.</td>
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</table>
system, services for SWD are provided from the time they are born through preschool, and until they graduate with a high school diploma or reach the age of 22; services are devised and implemented by well-prepared general and special education educators who work collaboratively to ensure the success of each student.

### Funding Source

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### Actions/Services 1.2.3

#### Principally Targeted Student Group

- All

#### Specific Actions to Meet Expected Outcome

<table>
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<tr>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
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</table>
| Academic Competitions - Taking Center Stage - Act II (TCSII) (CA Dept of Education) ... Middle grades schools can use academic competitions to develop social, emotional, and academic skills and teamwork in young adolescent students.  
[pubs.cde.ca.gov/tcsii/ch5/adcmicmptition.aspx](pubs.cde.ca.gov/tcsii/ch5/adcmicmptition.aspx) | 1. On increase in the LCAP student survey of 5% for students in the category of "fun programs, clubs, events, and clubs." |
| Competitions - Taking Center Stage - Act II (TCSII) (CA Dept of Education) ... However, carefully planned events can build school spirit, student confidence, and individual academic and social skills. In planning competitions, school staff ... [pubs.cde.ca.gov/tcsii/ch5/competitions.aspx](pubs.cde.ca.gov/tcsii/ch5/competitions.aspx) | 1. An increase in the number of students participating in academic competitions. |

### Actions/Services 1.2.4

#### Principally Targeted Student Group

- All  
- EL  
- Foster Youth  
- Low Income  
- SWD

#### Specific Actions to Meet Expected Outcome

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<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
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<tr>
<td>The Building Blocks of Project-Based Learning (Posted 19-Aug-2014) ... This video describes what project-based learning is and how this process supports 21st Century Skills. This practical overview also offers implementation guidelines and tools, including a template contract for collaborative work. The video offers a strong beginning to a suite of related videos set in a high school, which illustrate how project-based learning increases student engagement in all content areas. See SAGE: A Framework for Project-Based Learning and Group Contracts for Collaborative Work Recognizing College and Career Readiness in the California School Accountability System (PDF; Posted 11-Feb-2015) ... From the executive summary: &quot;This paper proposes a set of strategies for identifying and supporting career as well as college readiness within the Local Control and Accountability Plans (LCAPs) that will shape accountability reporting for schools and districts. In</td>
<td>1. An increase in the number of students receiving articulation credits with post secondary institutions.</td>
</tr>
<tr>
<td>The Building Blocks of Project-Based Learning (Posted 19-Aug-2014) ... This video describes what project-based learning is and how this process supports 21st Century Skills. This practical overview also offers implementation guidelines and tools, including a template contract for collaborative work. The video offers a strong beginning to a suite of related videos set in a high school, which illustrate how project-based learning increases student engagement in all content areas. See SAGE: A Framework for Project-Based Learning and Group Contracts for Collaborative Work Recognizing College and Career Readiness in the California School Accountability System (PDF; Posted 11-Feb-2015) ... From the executive summary: &quot;This paper proposes a set of strategies for identifying and supporting career as well as college readiness within the Local Control and Accountability Plans (LCAPs) that will shape accountability reporting for schools and districts. In</td>
<td>1. An increase in the number of CTE completers by 10%.</td>
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<tr>
<td>All CTE pathways and academies have an active leadership team.</td>
<td>2. All CTE pathways and academies have an active leadership team.</td>
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addition, the paper proposes ways that student accomplishments illustrating career readiness can be included in graduation standards and conveyed to postsecondary audiences.”

Standards & Framework - Career Technical Education (CA Dept of ... The California Career Technical Education (CTE) Model Curriculum Standards ... a rigorous and relevant CTE curriculum that increases student achievement.

CTE Model Curriculum Standards - Standards & Framework (CA ... The newly revised CTE Model Curriculum Standards designed to prepare students to be both Career and College ready were adopted by the SBE on January ...www.cde.ca.gov/ci/ct/sf/ctemcstandards.asp

Item #4 from the 11 Elements of High Quality CTE - Student Support and Student Leadership Development. Specifically addressing Leadership Activities Embedded Curriculum and All Students Participate (elements C and D).

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Actions/Services 1.2.5

Principally Targeted Student Group

- All

Specific Actions to Meet Expected Outcome | What is the Research Confirming this is an Effective Practice? | How will you Measure the Effectiveness of the Actions/Services?

In an effort to support ongoing development EL Programs and at risk student support by providing:

1. Professional development, release time, materials, supplies, time sheets for EL coordination and services.

Improving Adolescent Literacy: Effective Classroom and Intervention Practices (PDF; Updated 27-Sep-2016)

This guide presents specific strategies that classroom teachers and specialists can use to increase the reading ability of adolescent students. These recommendations have been validated by What Works Clearinghouse as effective approaches to help students gain more from their reading tasks, improve their motivation for and engagement in the learning process, and assist struggling readers who may need intensive and individualized attention.

Small Learning Communities - Taking Center Stage - Act II (TCSII ... Generally, a small learning community (SLC) is any individualized learning unit within a larger school setting. Schedules allow students and teachers to meet ...

Professional Learning - Recommendation 5-Assess - Taking Center ...

Interdisciplinary small learning communities: There is regular collaboration in small learning communities (grade-level and department teams) that foster ...

1. 90% of EL students will score in the Early Immediate, Intermediate, or Early Advanced categories combined on the ELPAC at each grade level.

1. The percent of students meeting or exceeding standards in the CAASP ELA and Mathematics Examination will improve by 10% in each Principally Targeted Sub Group Listed.

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<tr>
<td>Supplemental/Concentration (7201/0000)</td>
<td>$1115</td>
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</table>

Actions/Services 1.2.6
## Principally Targeted Student Group

- Foster Youth

### Specific Actions to Meet Expected Outcome

In an effort to provide academic, emotional, and behavioral support, staff will:

1. Meet with Foster Youth students twice a week during Herd Time to provide timely and individualized intervention.

### What is the Research Confirming this is an Effective Practice?

Fostering Educational Success: An Analysis of Investments in School Climate and Foster Youth Through the Local Control Accountability Plan (PDF; Posted 08-Apr-2015)

### How will you Measure the Effectiveness of the Actions/Services?

1. An increase in the attendance rate of Foster Youth
2. A decrease of 5% in the rate of suspensions and referrals for foster youth students as indicated by the dashboard.

### Funding Source

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<td>Certificated Salaries</td>
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## Principally Targeted Student Group

- All
- Black or African American
- EL
- Foster Youth
- Hispanic or Latino
- Low Income
- SWD
- Two or More

### Specific Actions to Meet Expected Outcome

To provide funding for .5 Program Administrator to:

1. To provide academic, instructional, social-emotional and behavioral support to all students with an emphasis on supporting principally targeted student groups such as African American, Hispanic, SWD, Two or more races, low-income, EL/RFEP, Foster Youth and homeless students.

2. To provide supervision and program coordination for PBIS and MTSS to support all principally targeted student groups such as African American, Hispanic, low-income, SWD, Two or more races, EL/RFEP, Foster Youth and homeless students.

### What is the Research Confirming this is an Effective Practice?


### How will you Measure the Effectiveness of the Actions/Services?

1. Increase in the average grade point average for all principally targeted student groups listed.

2. A decrease of 3% in the rate of suspensions and referrals for all students as indicated by the dashboard.

3. Increase in principally targeted student groups in honors, AP, and CTE courses.
Site Goal 1.3

English Learner (EL) students will increase the rate at which they meet the A-G requirements.

In 2019 the A-G rate was at 9% for EL students. This rate will increase by 5% in the 2019-2020 school year.

Metric: A-G Completion

Actions/Services 1.3.1

<table>
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<th>Principally Targeted Student Group</th>
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<td>• EL • R-FEP</td>
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### Specific Actions to Meet Expected Outcome

In an effort to ensure that opportunities for EL students of all levels have access to curriculum, Elk Grove High School will provide:

1. A EL coordinator for as much time in the school day as assigned/authorized by district funding.
2. Provide professional learning, release time, coordination, services, stipends to staff to implement and evaluate EL research-based strategies in all areas of curriculum. (ie: EDGE, CCSS, NGSS, and SBAC curriculum.
3. Provide out of school and within school learning opportunities for EL students (i.e. APEX, Extended Day, tutoring)
4. Ensure the necessary materials and services are in place to ensure effective implementation of CCSS and NGSS. Purchase laptops, mobile cart, and other equipment to implement technology embedded lessons for EDGE, CCSS, and SBAC preparation
5. EL Supplemental funds for the administration and materials of the Initial ELPAC, the Summative ELPAC and ELAC meetings.

<table>
<thead>
<tr>
<th>What is the Research Confirming this is an Effective Practice?</th>
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| Effective Instruction for English Learners (PDF; Posted 19-Sep-2016) Educational leaders may read this article about a comprehensive model of implementing high-quality instruction for English Learners. Based on research, the authors provide detailed components that can be used in school reform, instructional planning, professional development, parent outreach, and monitoring outcomes. The Language of Reform: English Learners in California's Changing Landscape (PDF; Posted 27-May-2015) This report highlights eleven California districts that have successfully implemented practices and strategies that have contributed to positive results for English learners, including low-income English Learners. These succinctly described approaches have resulted in improved proficiency on state standards, a decrease in retention rates, and increased enrollment in college-preparatory coursework in high school.

<table>
<thead>
<tr>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
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<tbody>
<tr>
<td>1. An increase of the EL A-G rate of 5% to 14% overall.</td>
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<tr>
<td>2. An increase in EAP Math and ELA test results by 5%.</td>
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<tr>
<td>3. D/F rate will decrease in all areas by 2%.</td>
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<tr>
<td>4. Increase in the CAASPP student scores in Math, ELA, and Science examinations.</td>
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<tr>
<td>5. 90% of EL students will score in the Early Immediate, Intermediate, or Early Advanced categories combined on the ELPAC at each grade level.</td>
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<tbody>
<tr>
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<td>$15572</td>
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</tr>
<tr>
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</tr>
<tr>
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<td>$3400</td>
<td>Supplemental/Concentration (7201/0000)</td>
</tr>
</tbody>
</table>

District Strategic Goal 2:

All students will benefit from instruction guided by assessment results (formative, interim and summative) and continuous programmatic evaluation.

District Needs and Metrics 2:

Students need high quality programs and services driven by assessment, data analysis, and action as measured by:

- Assessment System
- Data and Program Evaluation
- Other (Site-based/local assessment)

Jump To: [District Goal 1] | [District Goal 2] | [District Goal 3] | [District Goal 4] | [Justification] | [Certification]
Site Goal 2.1

All students will benefit from instruction guided by PLC work on assessment results and continuous programmatic evaluation based on data as measured by an increase in the A-G completion rate.

In 2019 the A-G rate was at 50%. This rate will increase by 5% in the 2020-2021 school year.

Metric: Assessment System

Actions/Services 2.1.1

Principally Targeted Student Group

• All

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>In an effort to drive and improve instruction based on assessment data, Elk Grove High School will provide: 1. Professional development and release time to support ongoing efforts of Professional Learning Communities (PLCs) to develop and monitor student learning, create/norm/grade common assessments, use and evaluate CAASPP interim and summative assessments and data.</td>
<td>Conclusion - Taking Center Stage-Act II (TCSI) (CA Dept of Education) Professional Learning Community (PLC) members not only convey the ... serve as a catalyst for schoolwide improvement by continually sharing best practices. pubs.cde.ca.gov/tcsi/ch10/conclusion.aspx The Importance of Data Comparability (PDF; Posted 19-Aug-2014) This is the second in a series of three articles on interim assessment. This article emphasizes the importance of making sure the assessments used are comparable when comparing data horizontally (across classes, schools, or districts), vertically (comparing the school level to the district, state or federal averages), or longitudinally (looking at individual student growth or student cohort achievement over time). Balanced Assessment Combining Multiple Measures to Drive Learning (PDF; Posted 19-Aug-2014) This is the third in a series of three articles on interim assessment. This article emphasizes the importance of a balanced approach to assessment, using formative and interim assessment to inform day-to-day practice and summative assessment to capture what has been learned at the end of the school year. Examples are given of multiple measures and of how administrators and teachers use data to inform their practice. Teaching Solutions: Many Ways Up, No Reason to Move Out (PDF; Updated 27-Jan-2017) Teachers do not need to move out of the classroom to develop their expertise to solve our schools' most pressing problems, suggests this new model that encourages effective teachers. California teachers provide examples of new professional teaching tracks that align with Greatness by Design (PDF). Center on Great Teachers and Leaders (MET) Measures of Effective Teaching Project (Posted 02-Jun-2016) Is it possible to identify and measure effective teaching? Can educators and researchers pinpoint what works in the classroom? At the end of three years of research, 3,000 teacher volunteers’ overwhelming response was, “Yes!” Learn why multiple measures of effective teaching are so important and find resources and tools to support this approach. Is it possible to identify and measure effective teaching? Can educators and researchers pinpoint what works in the classroom? At the end of three years of research, 3,000 teacher volunteers’ overwhelming response was, “Yes!” Learn why multiple measures of effective teaching are so important and find resources and tools to support this approach.</td>
<td>1. All student subgroups will increase towards or meet the CAASPP district ELA and Math performance goal. 1. An increase in EAP Math and ELA test results by 5%. 1. 90% of EL students will score in the Early Immediate, Intermediate, or Early Advanced categories combined on the ELPAC at each grade level. 1. D/F rate will decrease in all areas by 2%.</td>
</tr>
</tbody>
</table>
**Why Interim Assessment Matters**

This is the first in a series of three articles on interim assessment. This article distinguishes the purposes of formative, interim and summative assessments, and describes the purpose of fixed form and computer adaptive assessments. The authors describe the instructional, predictive and evaluative uses of interim assessment and stress the importance of interim assessment in measuring growth.

---

### Actions/Services 2.1.2

**Principally Targeted Student Group**

- All
- Black or African American
- EL
- Hispanic or Latino
- Low Income

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
</table>
| In an effort to improve all aspects of the AVID program EGHS will provide: | Targeted Resources for Recommendation 2 related to Instruction ... Just for the Kids Best Practice Studies and Institutes: Findings from 20 States, (Outside ... The Magnificent Eight: AVID Best Practices Study, (Outside Source) ... pubs.cde.ca.gov/tcsii/targetedresources/targetresourcesrec2a.aspx | 1. A to G completion rate of AVID students.  
1. Increase in the enrollment of both diverse and at risk students in the AVID program. |

**Funding Source**

<table>
<thead>
<tr>
<th>Funding Source</th>
<th>Amount</th>
<th>Description of Use</th>
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<tbody>
<tr>
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</tr>
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### Actions/Services 2.1.3

**Principally Targeted Student Group**

- All
- American Indian or Alaska Native
- Black or African American
- EL
- Foster Youth
- Hispanic or Latino
- Low Income
- SWD
- Two or More
- White

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
</table>
| In an effort to increase access to Honors and AP courses/program, Elk Grove High School will provide and facilitate: | California's 2015 State Plan to Ensure Equitable Access to Excellent Educators (PDF; Posted 02-Jun-2016) This plan details a theory of action and progress toward achieving equitable access to excellent teachers and leaders for all students. | 1. Increase in the participation rates of all students with a focus increase of 5% for the indicated Principally Targeted Student Groups.  
1. Honors and AP participation and performance results AP exam results by 5% for all students. |

**Funding Source**

<table>
<thead>
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<tr>
<td>AVID (7233/7510)</td>
<td>$4827</td>
<td>Certificated Salaries</td>
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District Strategic Goal 3:
All students will have an equitable opportunity to learn in a culturally responsive, physically/ and emotionally healthy and safe environment.

District Needs and Metrics 3:
Students need a safe and engaging academic, social-emotional, and physical school environment as measured by:
- Cohort Graduation
- Expulsion
- HS Dropout
- MS Dropout
- Other (Site-based/local assessment)
- School Climate
- Social Emotional Learning
- Suspension

Site Goal 3.1
Increase Positive Behavioral Interventions, an increased positive climate, and Support for students and staff as indicated by an increased sense of belonging and connectedness by students and staff on district surveys.

In 2019, the LCAP Needs Student Survey indicated that 68% of students were satisfied that in Classrooms they were felt welcome to ask questions. In the 2020-2021 school year, EGHS would like those levels to increase by 12%.

Metric: Other (Site-based/local assessment)

Principally Targeted Student Group
- All • EL • Foster Youth • Low Income • SWD

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
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<tbody>
<tr>
<td>In an effort to improve the campus culture, student connectedness and engagement at Elk Grove High School, we will provide:</td>
<td>How to Create a Positive School Climate (Posted 08-Apr-2015) This brief article from the Greater Good Science Center at the University of California, Berkeley, contains three strategies for creating a positive school climate. It references the work and resources the National School Climate Council and the Safe and Supportive Schools website as well as principles from psychology and organizational leadership experts such as Peter Senge. Though the straightforward overviews are brief, the article includes links to other resources that more fully describe ways to implement the strategies.</td>
<td>1. An increase of 12% for students that feel that they are welcome to ask questions in their classrooms.</td>
</tr>
<tr>
<td>1. Release days, travel, food, workshop registration, time and stipends for Campus Culture Committee/PBIS team to meet with district coach to revise site action plan and provide professional learning to staff. To support the PBIS/Campus Culture program with speakers, coordination, activities, materials, supplies, communication, instructional items for students to be used as incentives/recognitions (such as notebooks, pens, etc.) to advance the full implementation of PBIS. Augment student activities and field trips with funds to provide opportunities for all under-represented groups of students to promote and enhance connection to school and student achievement. (i.e. EGHS BSU and Unity Herd).</td>
<td>California's 2016 State Plan to Ensure Equitable Access to Excellent ... File Format: PDF/Adobe Acrobat access to an excellent education for students from historically underserved communities, in ..... California Alliance of African American Educators. • California ... best practices, including practices that are culturally relevant and responsive)*. <a href="http://www.cde.ca.gov/nclb/sr/tq/documents/caeeplanrevised.pdf">www.cde.ca.gov/nclb/sr/tq/documents/caeeplanrevised.pdf</a></td>
<td>1. D/F rate will decrease in all areas by 2%.</td>
</tr>
<tr>
<td></td>
<td>Foundations for Young Adult Success: A Development Framework (Posted 11-Jul-2016) Educational leaders will find this seminal work relevant for assisting in the school improvement process by bringing elements such as school culture, instructional strategies, and discipline policies and practices into alignment with healthy child and youth development research and practice. This resource provides a framework for developing social/emotional learning strategies that is becoming increasingly a priority in California.</td>
<td>1. Increase the percent of students on the LCAP student survey that are satisfied with “Good Teachers” by 10%.</td>
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<table>
<thead>
<tr>
<th>Funding Source</th>
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<td>PBIS (7440/7510)</td>
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### Actions/Services 3.1.2

**Principally Targeted Student Group**
- All
- Black or African American
- EL
- Foster Youth
- Hispanic or Latino
- Low Income
- SWD
- Two or More

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>In an effort to create a culturally responsive, supportive and engaging environment for all students, Elk Grove High School will provide: 1. Equipment and services to monitor student participation in clubs and at events. As well as resources primarily focused on supporting low-income, EL/RFEP, Foster Youth and homeless students.</td>
<td>Child Welfare &amp; Attendance - Attendance Improvement (CA Dept of ...) These changes in attendance supervision practices help promote a culture of ... and extracurricular activities that increase pupil connectedness to school, such ... <a href="http://www.cde.ca.gov/ls/ai/cw">www.cde.ca.gov/ls/ai/cw</a> California Learning Communities for School Success File Format: Microsoft Word Apr 7, 2017 ... These programs and practices must complement and enhance the ... and extracurricular activities that increase pupil connectedness to school, ... <a href="http://www.cde.ca.gov/fg/fo/r8/documents/prop47rfa.doc">www.cde.ca.gov/fg/fo/r8/documents/prop47rfa.doc</a></td>
<td>1. Increased Attendance. 1. Reduction in the Dropout rate. 1. An increase of 12% for students that feel that they are welcome to ask questions in their classrooms. 1. A decrease of 5% in the rate of suspensions and referrals for students as indicated by the dashboard.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Funding Source</th>
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</table>

### Actions/Services 3.1.3

**Principally Targeted Student Group**
- All
- Foster Youth
- Low Income
- SWD

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>In an effort to develop materials and strategies for the staff to support students in crisis, mental health services and the implementation of Restorative Practices, Elk Grove High School will provide: 1. Release days, compensation, professional development.</td>
<td>Model Youth Suicide Prevention Policy - Mental Health (CA Dept of ...) May 9, 2017 ... This policy is based on research and best practices in suicide prevention, and has been adopted with the understanding that suicide prevention ... <a href="http://www.cde.ca.gov/ls/cg/mh/documents/modelpolicy.doc">www.cde.ca.gov/ls/cg/mh/documents/modelpolicy.doc</a> What Works Brief #7: Harassment and Bullying (PDF; Updated 08-Apr-2015) This is one of 10 What Works Briefs that provide state-of-the-art strategies, practices, and programs that are proven by research to improve school climate. Each brief is about 4-5 pages and includes practical strategies for use by school staff, parents, and community members. All What Works Briefs are organized into three sections: Quick Wins--What Teachers &amp; Adults Can Do Right Now; Universal Supports—Schoolwide Policies, Practices, &amp; Programs; and Targeted Supports—Intensive Supports for At-Risk Youth.</td>
<td>1. An increase in the PIC of Tier 1 Policies and Procedures in the 2nd category of PBIS to Level 2. 1. An increase of 12% for students that feel that they are welcome to ask questions in their classrooms.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Funding Source</th>
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<td>Supplemental/Concentration (7201/0000)</td>
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<td>Contracts/Services</td>
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Increase Positive Behavioral Interventions, an increased positive climate, and Support for students and staff as indicated by an increased sense of belonging and connectedness by students and staff on district surveys.

In 2019, the LCAP Needs Student Survey indicated that 68% of students were satisfied that in Classrooms they were felt welcome to ask questions. In the 2020-2021 school year, EGHS would like those levels to increase by 12%.

**Metric:** School Climate

### Actions/Services 3.2.1

<table>
<thead>
<tr>
<th>Principally Targeted Student Group</th>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
</table>
| • All • Black or African American • Foster Youth • Low Income • SWD | In order to implement, plan, and improve culturally responsive practices, Elk Grove High School will provide:  
1. Professional development opportunities, release time, speakers, instruction, and/or presentations, to facilitate conversations regarding equity. | Guiding Principles: A Resource Guide for Improving School Climate and Discipline (Posted 20-Aug-2014)  
The goal of this report is to create safe schools where effective teaching and learning can take place. The Department of Education identifies three guiding principles for policymakers, district officials, school leaders, and stakeholders to consider in improving school climate and discipline. They are to: create positive climates and focus on prevention; develop clear, appropriate, and consistent expectations and consequences; and to ensure fairness, equity, and continuous improvement. The appendices include a directory of "Federal School Climate and Discipline Resources", an online "Compendium of School Discipline Laws and Regulations" and an "Overview of the Supportive School Discipline Initiative"  
Core Component 2: High Expectations - Multi-Tiered System of ...  
Jul 19, 2017 ... Provides technical assistance and professional development to improve culturally responsive practices, early intervention, literacy instruction, ...  
www.cde.ca.gov/ci/cr/ri/corecomp2.asp | 1. An increase of 12% for students that feel that they are welcome to ask questions in their classrooms.  
1. A decrease of 3% in the rate of suspensions and referrals for all students as indicated by the dashboard. |

### Funding Source

| PBIS (7440/7510) | $500 | Certificated Salaries |

### Actions/Services 3.2.2

<table>
<thead>
<tr>
<th>Principally Targeted Student Group</th>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
</table>
| • All • American Indian or Alaska Native • Asian • Black or African American • Filipino • Foster Youth • Hispanic or Latino • Low Income • Native Hawaiian or Pacific Islander | In an effort to facilitate student centered activities which promote a positive, inclusive climate, Elk Grove High School will provide:  
1. Release time, after hours compensation, services, materials and supplies for targeted groups including EL/RFEP, low-income, Foster Youth, and homeless students. | Guiding Principles: A Resource Guide for Improving School Climate and Discipline (PDF; Posted 27-May-2015)  
This resource draws from emerging research and best practices to create guiding principles to assist policymakers, district officials, school leaders, and stakeholders in developing safe and productive learning environments for all students. The U.S. Department of Education has identified three guiding principles to improve school climate | 1. An increase of 12% for students that feel that they are welcome to ask questions in their classrooms.  
1. D/F rate will decrease in all areas by 2%. |
and discipline for all students: climate and prevention; clear, appropriate, and consistent expectations and consequences; and equity and continuous improvement. There are action steps listed for each of the guiding principles which may be considered when creating a positive climate, including evidence-based strategies, professional development, collaborative partnerships, policy development, family engagement, and data analysis. The School Discipline Consensus Report: Strategies from the Field to Keep Students Engaged in School and Out of the Juvenile Justice System (Updated 28-Oct-2015) This report of over 400 pages includes an executive summary that explains the focus of the report and findings over the current practice where millions of students are being removed from their mainly middle and high school classrooms for overwhelmingly minor misconduct. A disproportionately large number of disciplined students are youths of color, students with disabilities, and youth who identify as lesbian, gay, bisexual, or transgender. This is a comprehensive report, consensus-based from many professional groups, and a practical guide with real-world approaches.

### Funding Source

<table>
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<tr>
<th>Description</th>
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<td>Supp/Concent (7201/0000)</td>
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<tr>
<td>Supp/Concent (7201/0000)</td>
<td>$200</td>
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### District Strategic Goal 4:

All students will benefit from programs and services designed to inform and involve family and community partners.

### District Needs and Metrics 4:

Students need parent, family and community stakeholders as direct partners in their education as measured by:

- Attendance Rate
- Chronic Absentee Rate
- Family and Community Engagement
- Input in Decision Making
- Other (Site-based/local assessment)
- Partnerships for Student Outcome
- Relationships Between Staff and Families

### Site Goal 4.1

Increase communication, interaction, meetings, events, and parental involvement opportunities to increase parental connectedness and involvement in Elk Grove High School.

In 2018 - 2019 school year, the Parent Survey indicated that 43% of parents felt they had opportunities for parental input in making decisions and 57% indicated that they had effective provision of opportunities for parental involvement. In the 2019-2020 school year EGHS would like that level to increase by 10% in each category.

**Metric:** Family and Community Engagement

### Actions/Services 4.1.1

**Principally Targeted Student Group**

- All
- EL
- Foster Youth
- Hispanic or Latino
- R-FEP

<table>
<thead>
<tr>
<th>Specific Actions to Meet Expected Outcome</th>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elk Grove High School will sustain and enhance current programs to</td>
<td>Handbook on Family and Community Engagement (PDF; Posted 29-Aug-2014)</td>
<td>1. Increase percentage on the LCAP parental survey by 10% on</td>
</tr>
</tbody>
</table>
This Handbook is intended to provide educators, community leaders, and parents with a succinct survey of the best research and practice in family engagement accumulated over the years. Every Student Succeeds Act Stakeholder Engagement

**Funding Source** | **Amount** | **Description of Use**
--- | --- | ---
Supplemental/Concentration (7201/0000) | $700 | Contracts/Services
Supplemental/Concentration (7201/0000) | $3300 | Certificated Salaries

**Principally Targeted Student Group**
- All
- EL
- Low Income
- R-FEP

**Specific Actions to Meet Expected Outcome**

<table>
<thead>
<tr>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>In an effort to increase parental involvement, engagement, and provide information to parents, Elk Grove High School will provide: 1. Meetings with parents to provide information on financial aid resources (i.e. Cash for College, FASFA, and Parent Financial Aid Night etc.), information on courses and programs. 2. Fund speakers and presenters for both staff and/or parents to increase parental engagement.</td>
<td>1. Increase percentage on the LCAP parental survey by 10% on &quot;Ideas/tips on how to support academics at home.&quot; 1. Increase percentage on the LCAP parental survey by 5% on &quot;information about participating in school activities.&quot; 1. Sign in Sheets 1. Parent evaluations and Surveys</td>
</tr>
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**Actions/Services 4.1.2**

<table>
<thead>
<tr>
<th>What is the Research Confirming this is an Effective Practice?</th>
<th>How will you Measure the Effectiveness of the Actions/Services?</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Power of Parents: Research Underscores the Impact of Parent Involvement in Schools (PDF; Posted 03-Feb-2015) This report presents a review of the vast research on the value and impact of parent engagement on their child’s academic performance, especially as it relates to the California experience. The report offers highlights of research findings, information on LCFF’s priority for parent involvement, and numerous resources to support schools with implementing best practices to increase parent engagement.</td>
<td>1. Increase percentage on the LCAP parental survey by 10% on &quot;Ideas/tips on how to support academics at home.&quot; 1. Increase percentage on the LCAP parental survey by 5% on &quot;information about participating in school activities.&quot; 1. Sign in Sheets 1. Parent evaluations and Surveys</td>
</tr>
</tbody>
</table>

"Ideas/tips on how to support academics at home."
<table>
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<tr>
<th>Supplemental/Concentration (7201/0000)</th>
<th>$4800</th>
<th>Certificated Salaries</th>
<th>Edit</th>
<th>Delete</th>
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</table>
### Justification of School-Wide Use of Funds

For sites below 40 percent of enrollment of unduplicated pupils, when using supplemental and concentration (LCAP) funds in a school-wide manner, the site must additionally describe how the services provided are the most effective use of funds to meet the site's goals for unduplicated pupils in the state priority areas. Include a description and justification for the use of any funds in a school-wide manner as described in **Actions, Services, and Expenditures** above.

<table>
<thead>
<tr>
<th>Elk Grove High School has below 40% of enrollment of unduplicated students. The best use of funds is to serve students in specialized courses and programs that currently exists. Students select their courses or programs such as AVID, music, academies, Transitions, AP based on their interest. LCAP funds are then targeted to provide supports and interventions for students and professional learning for staff.</th>
</tr>
</thead>
</table>

 sisreporting.egusd.net/LCAP_1_2/index.cfm?fuseaction=printLCAP&isPrint=1&bannerImg=0&reportWindow=2&requestTimeout=1000 19/21
## IV. Funding

### Elk Grove High School - 463

<table>
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<th>2 - Assessment</th>
<th>3 - Wellness</th>
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<tr>
<td>7233</td>
<td>AVID Support</td>
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<tr>
<td>7440</td>
<td>Positive Behavior Incentive Supports</td>
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<td>$1,000</td>
<td>$0</td>
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<tr>
<td><strong>Total Funds Budgeted for Strategies to Meet the Goals in the SPSA</strong></td>
<td></td>
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<td>$0</td>
<td>$366,784</td>
<td>$366,784</td>
<td>$342,898</td>
<td>$10,166</td>
<td>$4,120</td>
<td>$9,600</td>
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</tbody>
</table>

Total Funds Provided to the School Through the Consolidated Application: TBD

Total Federal Funds Provided to the School from the LEA for CSI: N/A

Subtotal of additional federal funds included for this school: $0

Subtotal of state or local funds included for this school: $366,784

### Benefits Calculator for Timesheets

<table>
<thead>
<tr>
<th>Category</th>
<th>Staff Amount $</th>
<th>Benefits Amount $</th>
<th>Total $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Certificated</td>
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</tr>
<tr>
<td>Classified</td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

**Signatures:** (Must sign in blue ink)  
**Date:**

Principal: Dr. Eugene Christmas III  
School Site Council Chairperson: Scott Scaramastro  
EL Advisory Chairperson: Adriana Aguilar